**Monday, October 11, 2021  (All sessions are Eastern Time)**

*Presiding: Debbie Simonds, President, NCTR, and Board Chair, Georgia TRS*

<table>
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<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>11:00 am (ET)</td>
<td>Welcome to Conference &amp; General Overview</td>
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| 11:10 am – 11:50 am | KEYNOTE Zak Dychtwald  
*China Expert, Millennial Explorer & Cultural Futurist* |
| 11:50 am – Noon | Break                                                                                       |
| Noon – 1:00 pm | Consultants’ Panel “Asset Allocation: A National Overview”                                 |
| 1:00 pm – 1:30 pm | Break/Lounge                                                                                   |
| 1:30 pm – 2:30 pm | CONCURRENT BREAKOUT SESSIONS  
- Asset Class Panel “Public Equities as an Asset Class”  
- Asset Class Panel “Fixed Income as an Asset Class” |
| 2:30 pm – 2:40 pm | Break                                                                                       |
| 2:40 pm – 3:40 pm | CONCURRENT BREAKOUT SESSIONS  
- Asset Class Panel “Private Equity as an Asset Class”  
- Asset Class Panel “Real Estate/Infrastructure as an Asset Class” |
| 3:40 pm | Conclusion of Day One                                                                        |

**Tuesday, October 12, 2021**

*Presiding: Janis Elliott, Secretary/Treasurer, NCTR and Chairperson, Nebraska PERS*

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<td>11:00 am (ET)</td>
<td>Welcome to Day Two of Conference</td>
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| 11:05 am – 11:50 am | National Teacher of the Year Presentation and Q&A  
*Juliana Urubey, Co-teacher Elementary Education, Kermit R. Booker, Sr. Innovative Elementary School, Las Vegas, Nevada* |
| 11:50 am – Noon | Break                                                                                       |
| 12:00 pm – 12:45 pm | KEYNOTE Chad Hymas “Resilient by Design”  
*Influencer & Motivational Speaker* |
| 12:45 pm – 1:00 pm | Break                                                                                       |
| 1:00 pm – 2:15 pm | CIO Panel “Investing During the Pandemic and Beyond: The Role of Asset Allocation” |
Tuesday, October 12, 2021 (continued)

2:15 pm – 2:45 pm Break/Lounge

2:45 pm – 3:45 pm CONCURRENT BREAKOUT SESSIONS
- IT Panel “Who Cares About Asset Allocation if Your System is Frozen? The Latest on Ransomware”
- Speed Networking – Investment Staff
  Associate Commercial Members Only

3:45 pm Conclusion of Day Two

Wednesday, October 13, 2021
Presiding: Jan Goodwin, President Elect, NCTR and Executive Director, New Hampshire Retirement System

11:00 am (ET) Welcome to Day Three of Conference

11:05 am – 12:30 pm FEATURED SPEAKER Michelle Gadsden-Williams “Social Justice, Racial Equity & Investing”
DE&I Panel Discussion
Managing Director and Global Head of Diversity, Equity and Inclusion, BlackRock

12:30 pm – 1:00 pm Break/Lounge

1:00 pm – 2:00 pm Directors’ Panel “The Impact of Funding Status on Asset Allocation”

2:00 pm – 2:15 pm Break

2:15 pm – 3:15 pm CONCURRENT BREAKOUT SESSIONS
- Actuarial Panel “Asset Allocation and the Investment Return Assumption”
- Legal Panel “The Implications of ESG for Asset Allocation”

3:15 pm Conclusion of Day Three

3:30 pm – 4:30 pm Speed Networking – Executive Directors
  Associate Commercial Members Only

Thursday, October 14, 2021
Presiding: Brian Guthrie, Immediate Past President, NCTR and Executive Director, Texas TRS

10:30 am (ET) Welcome to Day Four of Conference

10:35 am – 11:15 am CONCURRENT BREAKOUT SESSIONS
- Federal Relations Update (Pre-recorded)
- Asset Class Panel “Asset Allocation and DC Plans” (Pre-recorded)
Thursday, October 14, 2021 (continued)

11:15 am – 12:15 pm KEYNOTE Amanda Nguyen “Rise! Resilience in Challenging Times”
2019 Nobel Peace Prize Nominee & CEO and Founder of Rise

12:15 pm – 12:30 pm Break

12:30 pm – 1:00 pm CONCURRENT BREAKOUT SESSIONS – ROUNDTABLE DISCUSSION
• System Directors Only
• Trustees Only

1:00 pm Presiding Officer Wrap Up

1:15 pm NCTR ANNUAL BUSINESS MEETING

COMMITTEE REPORTS
• Credentials Report
• Administrator Education: Jay Stoffel, Chair, Administrator, Minnesota TRA
• Trustee Education: Karen Yamamoto, Chair, Trustee, CalSTRS
• Legislative: Peggy Boykin, Chair, Administrator, SC PEBA
• Resolutions: Tom Lee, Chair, Administrator, New York STRS
  o Delegate Vote: Proposed Constitutional Amendments
  o Delegate Vote: Edits to Principles and Positions, inclusion of DEI
  o Delegate Vote: Proposed Resolutions Submitted by Systems
• Nominations: Brian Guthrie, NCTR Past President and Executive Director, Texas TRS
  o Delegate Vote: Election of Officers
  o Delegate Vote: Introduction of Officer
• Financial Report: Janis Elliott, Secretary/Treasurer, NCTR and Chairperson, Nebraska PERS

ELECTION AND INTRODUCTION OF OFFICERS

CLOSING REMARKS

Conference Concludes—Join us next year!
NCTR’s 100th Conference
October 9 – 12, 2022
Loews Ventana Canyon
Tucson, Arizona